

Australian Public Service **Employee Census 2021** 10 May–11 June



Highlights Report **PC**

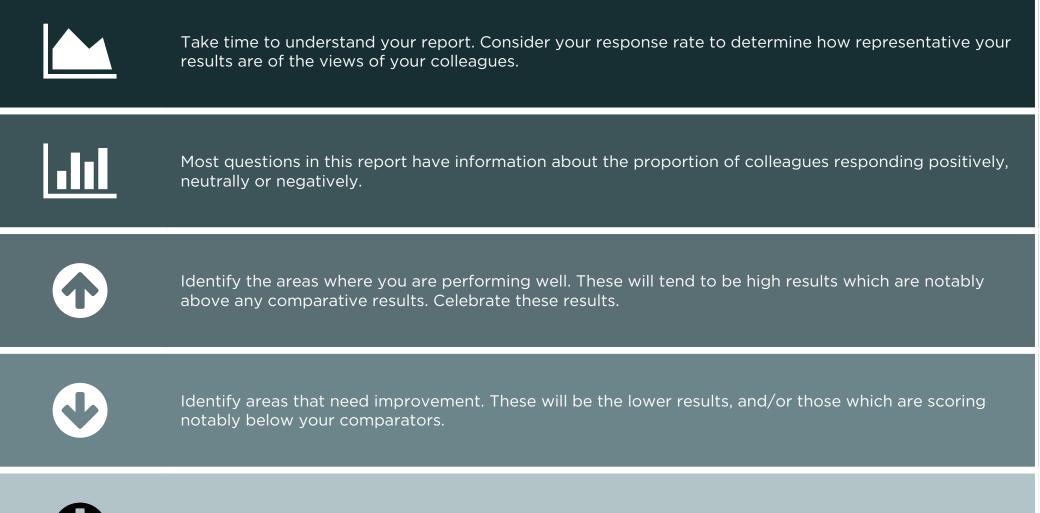


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RESPONSES:	
125 of 161	
RESPONSE RATE:	
78%	



EXPLORING YOUR RESULTS



Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.



EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE

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HOW ENGAGED IS YOUR TEAM?

EMPLOYEE ENGAGEMENT SCORES AREN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR AN AGENCY. IT IS A MEASURE OF THE EMOTIONAL CONNECTION AND COMMITMENT EMPLOYEES HAVE TO WORKING FOR THE AGENCY.

7	YOUR EMPLOYEE ENGAGEMENT 75% SCORE	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2020	variance from aps overall +2	VARIANCE FROM SPECIALIST AGENCIES -1	VARIANCE FROM SMALL SIZED AGENCIES
	Overall, I am satisfied with my job	81	11 8	81%	+80	+70	+5 🕥	+6 🕥
۲	l am proud to work in my agency	89	10	89%	+50	+13 🖸	+5 🔂	+9 🔂
SAY	I would recommend my agency as a good place to work	80	16	80%	0	+12 🖸	+8 🔂	+10 🔂
	I believe strongly in the purpose and objectives of my agency	90	9	90%	+2	+70	+2	+3
¥	I feel a strong personal attachment to my agency	72	19 9	72 %	+1	+70	0	+3
STAY	I feel committed to my agency's goals	86	14	86%	-1	+4	+1	+1
	I suggest ideas to improve our way of doing things	81	16	81%	0	-3	-6 🕑	-7 🕑
IVE	I am happy to go the 'extra mile' at work when required	89	11	89%	-2	-3	-3	-4
STRIVE	I work beyond what is required in my job to help my agency achieve its objectives	75	23	75%	-6 🕑	-8 🛛	-9 🔮	-10 😍
	My agency really inspires me to do my best work every day	54	38 9	54 %	+1	-3	-6 🔮	-4

KEY 🕢

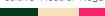
AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

Australian Government

Australian Public Service Commission



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LEADERSHIP

IMMEDIATE SUPERVISOR	RESPONSE SCALE PO		% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My supervisor engages with staff on how to respond to future challenges	70	18 11	70%	-8 🛛	-9	-8 🔮	-5 🛛
My supervisor can deliver difficult advice whilst maintaining relationships	70	20 10	70%	-5 🔮	-9 🕑	-9 🔮	-6 \mathbf
My supervisor invites a range of views, including those different to their own	78	14 8	78 %	-	-1	-2	+1
My supervisor encourages my team to regularly review and improve our work	78	15	78 %	+2	-2	0	+1
My supervisor is invested in my development	64	26 10	64%	+4	-9 🔮	-9 🕑	-5 🕑
My immediate supervisor encourages me	75	15 11	75%	+9	-1	-2	0
My supervisor ensures that my workgroup delivers on what we are responsible for	87	9	87 %	+3	+1	+1	+3
My supervisor provides me with helpful feedback to improve my performance	67	20 13	67 %	-	-7 👁	-6 🔮	-3



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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Positive Neutral Negative

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LEADERSHIP

IMMEDIATE SES MANAGER	RESPONSE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES	
My SES manager clearly articulates the direction and priorities for our area	69	26	69%	+2	+1	+2	+5 🖸
My SES manager presents convincing arguments and persuades others towards an outcome	70	23 7	70%	-	+10 🔂	+9 🔂	+8 🗘
My SES manager promotes cooperation within and between agencies	68	28	68 %	-3	+2	+2	+2
My SES manager encourages innovation and creativity	69	23 8	69%	-	+4	+5 🗘	+6 🔂
My SES manager creates an environment that enables us to deliver our best	69	25	69%	-	+8 🗘	+8 🗘	+9 🔂
My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	81	14	81%	+4	+8 🗘	+7 🔂	+9 🔂
ALL SES	RESPONSE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES	
In my agency, the SES work as a team	51	36 13	51%	-2	-2	-2	0
In my agency, the SES clearly articulate the direction and priorities for our agency	52	31 17	52 %	-11 🕑	-8 🛛	-6 \mathbf	-4





COMMUNICATION AND CHANGE

	RESPONS	E SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My supervisor communicates effectively	80	10 <mark>10</mark>	80%	0	-2	-2	0
My SES manager communicates effectively	77	15 7	77%	+5 🖸	+8 🔂	+8 🗘	+10 🔂
In my agency, communication between SES and other employees is effective	55	29 16	55%	-13 🕑	+4	+6 🔂	+6 🖸
Internal communication within my agency is effective	68	14 18	68%	-6	+10 🔂	+10 🔂	+12 🖸
When changes occur, the impacts are communicated well within my workgroup	68	16 16	68%	-9 \mathbf	+2	0	+1
Staff are consulted about change at work	41	40 19	41 %	-7 🔮	-4	-3	-2
Change is managed well in my agency	52	31 18	52 %	-6 🔮	+9 🔂	+11 🖸	+11 🖸



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

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WORKPLACE CONDITIONS

	RESPONSE S	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES	
My job gives me opportunities to utilise my skills	92		92%	0	+8	+4	+6 🔂
I have a choice in deciding how I do my work	73	19 7	73 %	+80	+12 🖸	0	0
Where appropriate, I am able to take part in decisions that affect my job	65	21 14	65%	-	-2	-7 🔮	-4
I am clear what my duties and responsibilities are	80	15	80%	-6 \mathbf	+1	+1	+2
I am satisfied with the recognition I receive for doing a good job	69	19 12	69%	-1	+3	0	+2
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	66	14 20	66%	+3	0	+2	0
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	82	11 7	82 %	+4	+5 🖸	+1	+3
I am satisfied with the stability and security of my job	90		90%	+2	+10 🖸	+14 🔂	+15 🖸
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	79	11 <mark>10</mark>	79%	-	+4	-2	+2



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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Positive Neutral Negative

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WORKPLACE CONDITIONS

	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
I feel a strong personal attachment to the APS	47	36	17	47 %	0	-16	-10	-9 😍
I understand how my role contributes to achieving an outcome for the Australian public	88		9	88%	+5 🖸	-2	-3	-1
I believe strongly in the purpose and objectives of the APS	78		20	78 %	+1	-4	-2	-2

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AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

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WORKPLACE CONDITIONS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
What best describes your current workload?						
Well above capacity - too much work		3%	-10 🕑	-21 🕑	-22 🔮	-22 🔮
Slightly above capacity - lots of work to do		38 %	0	-3	-5 🔮	-4
At capacity – about the right amount of work to do		45 %	+8 🔂	+16 🖸	+19 🕥	+19 🖸
Slightly below capacity - available for more work		14 %	+2	+80	+9 🕥	+8 🖸
Well below capacity - not enough work		1%	0	-1	0	0

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INCLUSION

	RESPONSE SC	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES	
My agency supports and actively promotes an inclusive workplace culture	77	13 10	77%	-7 🕑	-2	-4	+1
My supervisor actively supports people from diverse backgrounds	67	28	67 %	-	-12	-12 🔮	-8 🔮
I receive the respect I deserve from my colleagues at work	81	14	81%	+6 🔂	+1	+2	+4

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AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

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ENABLING INNOVATION

0	Ŷ	YOUR INNOVATION INDEX SCORE	RESPONS	E SCALE	% POSITIVE	VARIANCE FROM 2020	variance from aps overall	VARIANCE FROM SPECIALIST AGENCIES -3	VARIANCE FROM SMALL SIZED AGENCIES -2
ENABLING INNOVATION		I believe that one of my responsibilities is to continually look for new ways to improve the way we work	84	11	84%	_	-3	-5 🕑	-5 🕑
THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS	vation	My immediate supervisor encourages me to come up with new or better ways of doing things	67	21 12	67 %	-	-8 🔮	-9 🔮	-7 🕑
	ng inno	People are recognised for coming up with new and innovative ways of working	62	23 15	62 %	-	0	0	+4
	Enabli	My agency inspires me to come up with new or better ways of doing things	49	33 19	49 %	-7 👁	+1	+1	+2
A CULTURE WHICH ENABLES THEM TO BE SO.		My agency recognises and supports the notion that failure is a part of innovation	40	33 28	40%	-	+3	+5 🕜	+9 🗘

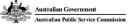
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AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR Positive Neutral Negative



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WELLBEING POLICIES AND SUPPORT

0	ŧ	YOUR WELLBEING INDEX SCORE	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020 -1	VARIANCE FROM APS OVERALL +5 ↔	VARIANCE FROM SPECIALIST AGENCIES +2	VARIANCE FROM SMALL SIZED AGENCIES +3
WELLBEING	ort	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	76 15 9	76%	-2	+8 🖸	+5 🕥	+8 🗘
THE WELLBEING	nd support	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	81 13	81%	-5 🔮	+16 🖸	+12 🔂	+12 🔂
SCORE PROVIDES A MEASURE OF THE PRACTICAL AND CULTURAL	policies and	My agency does a good job of promoting health and wellbeing	76 15 9	76 %	-4	+13 🖸	+10 🟠	+9 🐼
ELEMENTS THAT ALLOW FOR A SUSTAINABLE AND	Wellbeing p	I think my agency cares about my health and wellbeing	67 24 10	67 %	-6 🛛	+90	+2	+2
HEALTHY WORKING ENVIRONMENT.	We	I believe my immediate supervisor cares about my health and wellbeing	85 10	85%	+3	+1	-2	+1
	KEY	AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR	AT LEAST 5 PERCENTAGE POINTS LESS COMPARATOR	5 THAN		Positive Net	utral Negative	

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WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
How often do you find your work stressful?						
Always		0%	-	-6 🕑	-5 🕑	-5 🕑
Often		24%	-	-4	-2	-4
Sometimes		56%	-	+8 🔂	+6 🔂	+7 🔂
Rarely		19%	-	+3	+1	+1
Never		2%	-	0	0	0
To what extent is your work emotionally demanding?						
To a very large extent		2%	-4	-7 🕑	-4	-5 🕑
To a large extent		17 %	+2	-6 🔮	-3	-5 🔮
Somewhat		38%	0	-2	-2	-1
To a small extent		27 %	0	+6 🔂	+3	+3
To a very small extent		16%	+2	+90	+7 😡	+70

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AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

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WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
I feel burned out by my work						
Strongly agree		4%	-6 🕑	-5 🕑	-5 🕑	-5 🕑
Agree		22 %	-3	-3	-2	-2
Neither agree nor disagree		31 %	0	0	+1	+2
Disagree		36%	+11 🕢	+8 🔂	+7 🕥	+7 🖸
Strongly disagree		6 %	-1	-1	-2	-2
In general, would you say that your health is:						
Excellent		15%	-	+3	+2	+1
Very good		44%	-	+90	+7 🕥	+7 🕥
Good		30%	-	-6 🔮	-5 🕑	-3
Fair		10%	_	-5 🕑	-4	-4
Poor		2%	-	-1	-1	-1

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

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PERFORMANCE

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
In the last month, please rate your workgroup's overall performance:						
Excellent		26%	-	0	-2	-3
Very good		48%	-	-7 🔮	-7 😍	-4
Average		25%	-	+9 🔂	+11 🐼	+9 🔂
Below average		1%	-	-1	-1	-1
Well below average		0%	-	-1	-1	0
In the last month, please rate your agency's success in meeting its goals and objectives:						
Excellent		18%	-	+3	+1	0
Very good		53%	-	-3	-4	0
Average		29%	-	+5 🛇	+8 🔂	+70
Below average		0%	-	-3	-3	-4
Well below average		0%	-	-2	-1	-2

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

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PERFORMANCE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well	91	91%	+5 🔂	+11 🖸	+8 🗘	+80
My workgroup has the tools and resources we need to perform well	90	90%	+9	+27 🖸	+29 🖸	+310
The people in my workgroup use time and resources efficiently	82 11 7	82%	+7 🔂	+4	+2	+3
My workgroup can readily adapt to new priorities and tasks	88 8	88%	+2	+2	+2	+3
The people in my workgroup cooperate to get the job done	92	92%	0	+5 🖸	+3	+50

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AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

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RETENTION

0	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
	Which of the following statements best reflects your current thoughts about working in your current position?					
EMPLOYEES WHO	I want to leave my position as soon as possible	5 %	_	-5 🕑	-3	-4
INDICATED THAT THEY WANTED TO LEAVE THEIR CURRENT	I want to leave my position within the next 12 months	23%	-	+1	+2	+1
POSITION AS SOON AS POSSIBLE OR WITHIN THE NEXT 12 MONTHS	I want to stay working in my position for the next one to two years	45 %	-	+90	+6 🔂	+7 🖸
WERE ASKED WHAT THEIR PLANS WERE.	I want to stay working in my position for at least the next three years	27 %	-	-5 👁	-5 🕑	-5 🕑

What best describes your plans involved with leaving your current position?

I am planning to retire	15%	+9 🗘	+9 🔂	+10 🔂
I am pursuing another position within my agency	12% -	-30 🔮	-17 😍	-6 ᢗ
I am pursuing a position in another agency	26% -	+1	-7 🔮	-19 🔮
I am pursuing work outside the APS	29% -	+18 🔂	+14 🖸	+12 🖸
It is the end of my non-ongoing, casual or contracted employment	3% -	-1	-3	-1
Other	15% -	+2	+3	+4

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RETENTION

0	R	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
	What is the primary reason behind your desire to leave yo responses):	our current position? (3 highest					
EMPLOYEES WHO WANTED TO LEAVE	There is a lack of future career opportunities in my agency		17%	-	-	-	-
WERE ASKED FOR THE PRIMARY REASON	I want to try a different type of work or I'm seeking a career change		17 %	-	-	-	-
BEHIND THEIR DESIRE TO LEAVE AND COULD SELECT ONE	I am looking to further my skills in another area		13 %	-	-	-	-
RESPONSE FROM A LIST OF ITEMS.							
ONLY THE THREE REASONS FOR LEAVING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.							
	KEY	AT LEAST 5 PERCENTAGE PO THAN COMPARATOR	INTS GREATER	(AT LEAST 5 P COMPARATO	ERCENTAGE POIN R	TS LESS THAN



UNACCEPTABLE BEHAVIOUR

0	DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
	During the last 12 months and in the course of your en discrimination on the basis of your background or a p						
EMPLOYEES WHO HAD PERCEIVED	Yes		10%	+2	-2	+1	-1
DISCRIMINATION IN THE LAST 12 MONTHS	No		90%	-2	+2	-1	+1
IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR	Did this discrimination occur in your current agency?						
THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE	Yes		100%	0	+6 🔂	+8	+7 😡
RESPONSES FROM A LIST OF ITEMS.	No		0%	0	-6 \mathbf	-8 🕑	-7 🔮
ONLY THE THREE TYPES OF	Basis for the discrimination that you experienced (3 h	ighest responses):					
DISCRIMINATION WITH THE HIGHEST PROPORTION OF	Gender		30%	-	-	-	-
RESPONSES ARE PRESENTED HERE. THESE MAY VARY	Disability (e.g. loss of hearing or sight, incomplete use of limbs, or mental health issues)		30%	-	-	-	-
BETWEEN AGENCIES, WORK UNITS AND	Other		30%	-	-	-	-
WITH RESULTS FOR THE APS OVERALL.							
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UNACCEPTABLE BEHAVIOUR

0	HARASSMENT AND BULLYING	ESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
	During the last 12 months, have you been subjected to har workplace?	rassment or bullying in your current					
EMPLOYEES WHO	Yes		4 %	-4	-8 🔮	-5 😍	-8 😍
HARASSMENT OR BULLYING IN THE LAST	No		91%	+6 🖸	+9 🔂	+6 🔂	+9 🔂
12 MONTHS WERE ASKED WHAT TYPE OF HARASSMENT OR	Not sure		5%	-2	-2	-1	-1
BULLYING THEY EXPERIENCED. EMPLOYEES COULD SELECT ONE OR MORE	Did you report the harassment or bullying?						
RESPONSES FROM A LIST OF ITEMS.	I reported the behaviour in accordance with my agency's policies and procedures		60%	-	+26 🖸	+30 🖸	+24 🖸
ONLY THE THREE	It was reported by someone else		0%	-	-7 🕑	-6 🕑	-6 🕑
TYPES OF HARASSMENT OR BULLYING WITH THE	I did not report the behaviour		40 %	-	-19 😍	-24 🔮	-18 🕑
HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.							
	KEY	AT LEAST 5 PERCENTAGE POI THAN COMPARATOR	NTS GREATER	(AT LEAST 5 F COMPARATO	PERCENTAGE POIN PR	ITS LESS THAN



UNACCEPTABLE BEHAVIOUR

0	CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
	Excluding behaviour reported to you as part of your or witnessed another APS employee in your agency enga may be serious enough to be viewed as corruption?						
EMPLOYEES WHO	Yes		0%	0	-4	-3	-5 🕑
INDICATED THAT THEY HAD WITNESSED POTENTIAL CORRUPT	No		92%	-4	+2	+2	+5 🔂
BEHAVIOUR WERE ASKED TO DESCRIBE THE BEHAVIOUR.	Not sure		7%	+7 🖸	+3	+3	+2
EMPLOYEES COULD SELECT ONE OR MORE	Would prefer not to answer		1%	-2	-1	-1	-2
RESPONSES FROM A LIST OF ITEMS.	Did you report the potentially corrupt behaviour?						
ONLY THE THREE TYPES OF CORRUPT BEHAVIOURS WITH	I reported the behaviour in accordance with my agency's policies and procedures		-	-	-	-	-
THE HIGHEST PROPORTION OF RESPONSES ARE	It was reported by someone else		-	-	-	-	-
PRESENTED HERE. THESE MAY VARY	I did not report the behaviour		-	-	-	-	-
BETWEEN AGENCIES AND WITH RESULTS FOR THE APS OVERALL.							
	KEY	AT LEAST 5 PERCENTAGE POI THAN COMPARATOR	INTS GREATER	(AT LEAST 5 P COMPARATO	ERCENTAGE POIN R	ITS LESS THAN



DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
How do you describe your gender?						
Man or male		38%	-7 👁	0	-4	+1
Woman or female		55%	+3	-4	+2	-2
Non-binary		0%	-	0	-1	-1
l use a different term		0%	-	0	0	0
Prefer not to say		7%	+4	+4	+3	+2
Do you identify as an Australian Aboriginal and/or Torres Strait	t Islander person?					
Yes		0%	0	-4	-2	-2
No		100%	+1	+4	+2	+2
Do you have an ongoing disability?						
Yes		8%	-2	-1	+1	0
No		92%	+2	+1	-1	0
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DEMOGRAPHICS

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALI SIZED AGENCIES
	38%	-5 🕑	-2	-2	-2
	62%	+5 🖸	+2	+2	+2
r diverse,					
	5%	0	-2	-3	-4
	95%	0	+2	+3	+4
	79 %	-	+2	+4	+3
	21 %	-	-2	-4	-3
	88%	_	+70	+7 😡	+4
	12%	-	-7 🔮	-7 🔮	-4
AT LEAST 5 PERCENTAGE POINTS GREAT	ER THAN		AT LEAST 5 PERC	CENTAGE POINTS	LESS THAN
	r diverse,	38% 62% or diverse, 5% 95% 12% 88% 12%	RESPONSE SCALE % FROM 2020 38% -50 62% +50 r diverse, 5% 0 95% 0 79% - 21% - 12% -	RESPONSE SCALE % VARIANCE FROM 2020 FROM APS OVERALL 38% -50 -2 62% +50 +2 r diverse, 5% 0 -2 95% 0 +2 1 5% 0 +2 1 5% 0 +2 1 12% - -2 12% - -70 -70	RESPONSE SCALE % VARIANCE FROM 2020 VARIANS OVERALL SECOLISIS AGENCIES 38% -50 -2 -2 62% +50 +2 +2 r diverse, 5% 0 -2 -3 95% 0 +2 +3 79% - +2 +4 21% - -2 -4



TIME TO TAKE ACTION

CELEBRATE	Q INVESTIGATE FURTHER WITH OUR TEAMS	
What things do we do well?	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus on and turn into action plans:
THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.	HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?	WHAT ARE THE KEY THINGS WE NEED TO IMPROVE TO MAKE WORKING HERE BETTER?

0	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
USE THIS					
PAGE TO	1				
START YOUR					
ACTION					
PLANS	2				
IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND					
AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.	3				
PRIORITISE 3 AREAS TO TAKE FORWARD					



GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.

ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL	
NUMBER OF RESPONSES	151	166	176	96	24	613	
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%	
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%	
NUMBER OF POSITIVE	151 + 166 = 317						
% POSITIVE	317 ÷ 613 = 52%						

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.







number of respondents who answered the question

=

% POSITIVE