## **ATTACHMENT A - FACILITATION BY INVESTMENT STAGE**

STAGE	GOOD PRACTICE	DISCUSSED IN SECTION	PRIME RESPONS -IBILTY	SUPPORTING ROLE
PRE- INVESTMENT	Provide high level priority and government commitment to tourism investment	2.1	c, s	L
	Adopt a whole-of-government approach to managing tourism projects	2.2	c, s	L
	Ensure that tourism investment facilitation is in accordance with public interest principles	2.3	C, S, L	
	Fembed tourism expertise within state/territory and local government	3.1	C, S, L	
		3.2	C, S, L	
	Assist industry to understand government	3.4	c, s	L
		4.5	С	S
CONCEPT DEVELOPMENT	Publish information about forms of investment facilitation available	4.1	C, S, L	
	Provide information about approval processes	4.2	C, S, L	
	/Appoint facilitation specialist (if appropriate)	6.5	c, s	L
MARKET ASSESSMENT	Provide information about investment opportunities	4.3	S	C, L
	Provide market research information	4.4	С	S
	Identify international investors and work with Austrade, Tourism Australia and econom development departments to develop investment markets (if appropriate)	5.5	S, L	С
SITE SELECTION	✓Zone sites for tourism and streamline approvals	6.1	c, s	L
	/Make tourism infrastructure a condition of major developments	7.1	s	
	/Identify and make land and buildings available	7.2	c, s	С
	Facilitate through established consultative mechanisms	5.1	S	
	Ensure timely decision making	6.4	C, S, L	
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CONCEPT DESIGN	Facilitate through liaison with local government	5.1	S	S
	Work collaboratively with other levels of government and investors to shape proposals.	5 6.2	S, L	С
	Work Contabolitation, With Contain to tells of government and investors to shape proposals	0.2	3, 2	
CONSULTATION	Assist through existing conversations with communities	5.3	S	L
	Assist through partnerships with Indigenous communities (if relevant)	5.4	s	C, L
	, and an engineering		_	- <i>y</i> -
DEVELOPMENT APPLICATION	✓ Ensure that government agencies have capacity to assess tourism proposals	3.3	C, S	L
	Liaise with local government and planning agencies	5.1	S	
	Support tourism proposals at planning tribunals	6.2	s	
	Use across-government committees where appropriate to expedite approvals	6.3	s, c	
	Refer proposals to State government for approval (where appropriate)	6.6	s, c	-
	Ensure timely decision making   Ensure timely decision making	6.4		
	Ensure unitery decision making	0.4	C, S, L	
FINANCIAL FEASIBILITY & BUSINESS PLAN	Assist through established networks of investors	5.2	s c	
	<ul> <li>Assist through established networks of investors</li> <li>Ensure that leases of government land and buildings are long-term and at reasonable</li> </ul>		S, C	
	cost	7.3	s, c	
	Provide financial assistance and/or incentives where necessary	7.4	S, C	
OBTAINING FUNDING  PROJECT CONSTRUCTION				
	Invest public funds where appropriate	7.5	S, C	
		7.6	S, L	

 $\label{eq:commonwealth} \mathbf{C} = \mathbf{COMMONWEALTH}, \, \mathbf{S} = \mathbf{STATE} \; \mathbf{OR} \; \mathbf{TERRITORY}, \, \mathbf{L} = \mathbf{LOCAL}$ 

Source: Allens Consulting Group (2011) Framework Guide to Facilitate Tourism Investment, pg 4.